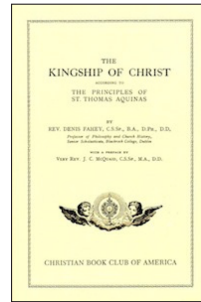


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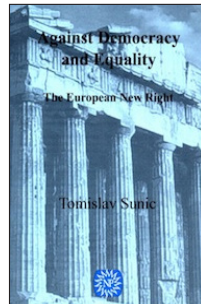
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BACKGROUND INFORMATION

COMMONWEALTH AFFAIRS

ISSN : 0811-0131

LESSONS FROM HISTORY

Battle For Freedom

L. D. Byrne (1943)

Social Credit & Economics

Victor J. Bridger (2008)

Yet Another Level of Tax?

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JULY 2026 ON TARGET VOL. 62

ON TARGET

Publication of the Australian League of Rights

For Political & Economic Realism

Vol. 62 July 2026

Main Contents

OnTarget Insert

Battle For Freedom

L. D. Byrne (1943)

Social Credit & Economics

Victor J. Bridger (2008)

OnTarget Vol 62 No 25

Herdin Pigs

Neville Archibald

OnTarget Vol 62 No 26

Yet Another Level of Tax?

Neville Archibald

Unlawful Government Policy

Judy Wilyman PhD

OnTarget Vol 62 No 27

Lessons from Canada

Neville Archibald

OnTarget Vol 62 No 28

Money, Simple or Complicated?

Neville Archibald

NewTimes Survey Vol. 27 No. 07

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Major Clifford Hugh Douglas,

M.I.Mech.E., M.I.E.E., consulting engineer,
economist, author, and founder of the Douglas
Social Credit Movement, was born in 1879
and died in 1952. Among other posts which
he held in his earlier years were those of
engineer with the —
Canadian General Electric company,
Peterborough, Canada, — Assistant Engineer,
Lachine Rapids Hydraulic Construction;
Deputy Chief Electrical Engineer, Buenos
Aires, and Pacific Railway;
Chief Engineer and Manager in India British
Westinghouse Company;
Assistant Superintendent, Royal Aircraft
Factory Farnborough (GB).

During the First World War he was a Major in the Royal Flying Corps and later in the
R.A.F. (Reserve).
After retiring from his engineering career, he and his wife ran a small yacht-building
yard on Southampton Water for several years. The combination of beauty with functional
efficiency in a successfully designed racing yacht had a special appeal for him.
When he lived in an old water-mill in Hampshire he used the water-wheel to turn a
dynamo which lit and warmed the house as well as providing power for lathes and other
tools. Later, when he moved to Scotland, many of his friends and followers remember
helping to build his small hydro-electric-powered house, sited on the local burn which
ran through his land. Since decentralisation of economic power was of the essence of his
teaching, it should be put on record that he practised what he preached.
One of his most interesting jobs, just before the 1914 War, was that of conducting
preliminary experimental work and preparing plans and specifications for the electrical
work on the London Post Office Railway, with later supervision of the installation of
plant in what was to be one of the earliest examples of complete automation in the
history of engineering.

From *Economic Democracy* First edition (1920), by CH Douglas
Institutions exist to serve Individuals

Accepting this statement (*systems were made for man, and not men for systems*)
as a basis of constructive effort, it seems clear that all forms, whether of government,
industry or society must exist contingently to the furtherance of the principles
contained in it. If a State system can be shown to be inimical to them it must go;
if social customs hamper their continuous expansion - they must be modified; if
unbridled industrialism checks their growth, then industrialism must be reined in.

That is to say, we must build up from the individual, not down from the State.